

EXHIBIT A

Harbor Oak Early Learning Center — Center Profile

Background information used in every exhibit.

Classroom	Licensed Capacity	Weekly Tuition	CCS Weekly Rate (Region W)	EXCELS Level 3 Add-On	Budgeted Enrollment (75%)
Infants (6 wks–12 mo)	6	\$455	\$419.13	22.0%	5
Toddlers (12–24 mo)	9	\$425	\$419.13	22.0%	7
Two-Year-Olds	12	\$360	\$305.00	10.0%	9
Preschool (3–4 yrs)	20	\$320	\$305.00	10.0%	15
Pre-K (4–5 yrs)	18	\$310	\$305.00	10.0%	14
Total	65				50

Key facts	
Location	Anne Arundel County, Maryland (Child Care Scholarship Region W)
Quality rating	Maryland EXCELS Level 3
Fiscal year	July 1, 2025 – June 30, 2026
Accounting basis	Accrual
Hours	Monday–Friday, 7:00 a.m.–6:00 p.m., year-round
Tuition billing	Weekly, invoiced every Monday and due when invoiced
Child Care Scholarship (CCS)	Invoiced to the State monthly; the State normally pays around the 25th of the following month
CCS payment rule	State pays the lesser of published tuition or the regional rate, minus the family copay; the EXCELS add-on is paid on top
Food program	Participates in CACFP (breakfast, lunch, and snack)
Budget basis	Annual budget built at 75% of licensed capacity (50 children)
Payroll	Biweekly, paid on Fridays
Staff	11 classroom teachers, 1 floater, 1 part-time opening/closing aide, part-time cook, part-time front desk, director, assistant director